ANNUAL REPORT 2018-19







VISION, MISSION AND VALUES

OUR VISION

A community where all members are able to meet their food needs.

OUR MISSION

To engage our community in meeting the food needs of northern Toronto by providing dignified food assistance, education, focused advocacy, and long-term food solutions.

OUR VALUES

Access and Inclusion

We strive to ensure that diverse members of our community have full, fair and unbiased access to our services and are included in decision making.

Collaboration

We are dedicated to understanding, learning from, and working cooperatively with community members.

Integrity

We recognize the importance of being accountable and transparent in our actions and decision making processes.

Excellence

We strive for the highest quality in all our work and for the most effective use of our resources.

2018-19 BOARD OF DIRECTORS



Standing (Left to Right)Nathalie Vengal
Tony Cancelliere Rachael McKenzie-Neil Jordan Hill (Vice Chair) Joe Manner Kevin A. Munn (Treasurer)

Seated (Left to Right) Casey Ramsaran

Josh Neubauer (Chair) Habon Ali (Secretary) Carm McCormick

Not Pictured Andre den Baars

LETTER FROM THE CHAIR

What an incredible journey serving on the North York Harvest board for the past six years. I am extremely proud of the growth our organization has achieved. As my chairmanship comes to an end, I want to commend our Board, and with the guidance of the staff led by our Executive Director Ryan Noble, for tackling challenges so we can remain relevant with our mission while keeping pace with rising needs in our community.

With emergency food support as our core service, North York Harvest has demonstrated an innate ability to think outside the box. For instance, our community programs enable our clients, especially newcomers and isolated seniors, to build their network of support. Through strategic partnerships, we are able to create programs such as Leadership In Logistics that improve job prospects for those who are receiving social assistance and, in the process, helping us to get food to the community as they are being trained. By simply pivoting and maximizing our existing infrastructure, we are able to help lessen the load on our social system.

With innovative use of our resources and network, we are able to serve those in need beyond our catchment. Through our delivery program, more than 1,800 children across the city receive their nutritious snacks. Our new FoodReach program, an online food purchasing portal, saves many not-for-profits from paying retail on food purchases or having to worry about logistics, thus allowing them to focus on their service delivery. Talk about a win-win situation.

Perhaps the one area in which I take the greatest personal pride is the strengthening of our advocacy effort. In addition to adding focused advocacy to our mission statement, we also established an Agency Council. As the organization continues to grow in response to the rising demand, it is important to get direct feedback from our network – their concerns and the needs of the clients. Ultimately, to address the root cause of food insecurity, we must aptly represent our clients and effect a systemic change. Whatever North York Harvest has accomplished, it's all because of the selfless contributions by our donors, advocates, volunteers and staff. Without their support, we would not be able to continue the quality programs that help so many.

It has been an honour and privilege to serve as the Chair of the Board. I have learned and experienced much. My commitment to this organization and food security will continue.

Josh Neubauer Chair

OUR COMMUNITY'S VOICES

Through our food banks, we are addressing the immediate and vital need in our communities for emergency food support, while our advocacy program directly supports our commitment to long-term solutions. We are working upstream to address the root causes of poverty – the true source of hunger and food insecurity in our city.

"Poverty is not an individual issue, but rather a systemic one spanning complex geo-political, social, and economic issues that impact everyone. Advocacy can help inform policy makers about the realities of people who are food insecure." Rachel Gray, Chair of the Toronto Food Policy Council (TFPC) explains.

Operating on both local and regional levels, our advocacy efforts focus around issues relating to our communities' access to food, income, housing and programming space. To amplify our impact, we place great emphasis on community engagement and collaborations.

We work closely with other food banks as well as our own member agencies and members of our community to bring attention to the most pressing issues and the role people can play to address these issues. By co-producing the annual Who's Hungry report, we produced a data-driven, fact-based document that calls for significant social assistance reform.

As an active member of Feed Ontario, our provincial association, we played a key role in the development of basic, intermediate and advanced benchmarks in the areas of advocacy, policy and education, for all Feed Ontario members. In addition, we submitted a written deputation to the City of Toronto's Budget Committee calling on the city to properly fund its Poverty Reduction Strategy. We also contributed a pre-budget submission as part of the provincial budget consultation process.

"We are very proud of the consistent effort by North York Harvest," says Carolyn Stewart, Executive Director of Feed Ontario. "Change can happen but we need to keep pushing forward to ensure food bank clients' voices are heard."

At last year's annual general meeting, the North York Harvest board formally updated our mission to include advocacy as a way to work towards a long-term solution to break the cycle of poverty. We are committed to representing our clients' voices and making sure that they are heard.



LETTER FROM THE EXECUTIVE DIRECTOR

North York Harvest's vision states: A community where all members are able to meet their food needs. This statement is purposely aspirational and speaks to our dream of a Toronto where emergency food assistance is no longer required because all people have the required income and access to nutritious, high-quality and culturally appropriate food. Practically speaking, this is a long and complex journey and I am proud to say that my team here at North York Harvest has been undaunted by the challenges and many positive steps were taken over the past year.

In spite of our long-term vision, we recognize that the need for food bank services is on the rise, so we set out to strengthen our organization operationally to ensure we can meet the demand. It's quite a feat to be able to undergo a transformation, changes that may be obvious only to keen observers, while achieving a balanced budget. After all, it is crucial to maximize the support our donors entrusted us with and more people can be served as a result.

In addition to food, some of the clients who visited our agencies last year benefitted from other services that we offer. The Sustainable Livelihoods program, for example, provided information and referral services so close to a thousand of our clients could receive support in other aspects of their daily living.

Another way to meet food needs beyond our 24,000 clients is through our collective purchasing and logistics program, where we leverage our specific capabilities to support non-profit organizations all over Toronto with their food procurement, warehousing and delivery needs. As a result of this programming, daycare centres, schools, shelters and other community agencies were able to purchase food at reduced, wholesale prices. The concept of leveraging our existing infrastructure and expertise to support the community while generating revenue that in turn builds our food bank operations, is something we will continue to develop to multiply our impact in our community.

We also confronted the root cause of food insecurity – poverty – by amplifying our clients' voices through our advocacy efforts. Bringing key issues such as affordable housing, public health funding cuts, and social assistance reform to the forefront, we worked with policymakers to find solutions based on moral as well as economic reasons. Studies have shown that funding cuts in key areas will only lead to greater cost in healthcare, social assistance and productivity down the road.

As you read this annual report, you will discover the many ways we work towards our vision, but North York Harvest does more than that—we help build a stronger and more-connected community. While we are equipped to face whatever challenges ahead, without a doubt we'll need the continued guidance and support from all the stakeholders.

Ryan Noble

Executive Director





Christian's Story

Two years ago, Christian Peter Egbe left his home of Nigeria and moved to Canada. Starting from scratch with his young family in a new country was a challenging journey.

The Leadership in Logistics program helped Christian develop valuable technical skills in a field in which he was interested in establishing a career. He received a full-time job offer after graduation and has since moved on to a higher paying position. Congratulations on your hard work, Christian, and we wish you all the best in your career!

INPUT & OUTPUT: METCALF FOUNDATION

As hunger continues to rise in our community, North York Harvest has had to focus on new, innovative strategies to systematically address the issue of poverty and rise above the status quo. With both the courage and foresight to tackle difficult problems, we've forged a key partnership with the Metcalf Foundation to drive change.

The Metcalf Foundation has been a longtime funder of the charitable sector, with a focus on sustainable economic opportunities for low-income people and communities in Toronto. Impressed by North York Harvest's history of success in the food sector and entrepreneurial vision, Metcalf saw the unique value our organization brought to the table.

"North York Harvest thinks outside the box to influence and effect positive change," says Adriana Beemans, Program Director of Inclusive Local Economies at the Metcalf Foundation. "To them, a successful program is not defined solely by meeting the funding criteria but its overall vision and impact."

We are honoured to have the Metcalf Foundation's support, which has allowed us to advance from strategy to outcome delivery for our Leadership in Logistics program. The program was created to help break the cycle of poverty for individuals currently receiving social assistance by giving them the confidence and training to succeed in the warehousing and logistics sector. Our partnership with the Metcalf Foundation has allowed many graduates to find employment in their field and get their lives back on track.



"North York Harvest has shown us that they can deliver what they promise and a willingness to share their learning," mentions Beemans. "Metcalf is proud to be a pillar of support for the North York Harvest community and we look forward to more impactful collaborations in the future."

Adriana Beemans Inclusive Local Economies Program Director Metcalf Foundation

THANKING OUR COMMUNITY



YOUR GENEROSITY

As an organization, we take great pride in maximizing donors' support to serve the community. In fact, 73% of our resources last year went directly to food distribution and community programs resulting in 24,000 receiving support through our network of 40 member agencies.

Not funded by the government, our expanding operation relies solely on compassionate individuals, community and religious organizations, foundations and businesses. Their generosity is what allows us to meet the growing demand.

One of our transformational supporters is CCL Industries, our partner in fighting hunger since we opened our doors in 1986. CCL's initial involvement came about because they wanted to make a difference in their local community and North York Harvest happened to be "right in their backyard." Over time, their involvement expanded to include employee engagement and food collection. CCL's former President & CEO, Wayne McLeod, also served on North York Harvest's board.

Another ardent supporter is Carmela Scopelleti from Sunnylea Homes Ltd. The association started when Carmela's son volunteered at North York Harvest, which gave the family a first-hand look at the organization's inclusiveness and impact.

"North York Harvest is an amazing organization and it makes our family very happy to be a part of it. They are making a great impact on our community and allow us to give back to help people in need," Carmela explains. We are so grateful for the Scopelleti family who have been supporting our work for the past two decades.

Over the past year, we unfortunately lost several long-time champions, including our good friend Anne Carr, who passed away shortly after her 99th birthday. North York Harvest was one of the beneficiaries in Anne's will and we are indebted to her generosity. Her legacy not only provided us the financial support but the encouragement to continue our effort and serve those in need.

To all those who have given us support and advice, we thank you.



2018-19 FINANCIAL STATEMENTS

Statement of Financial Position

As at August 31, 2018	2019	2018
	\$	\$
Assets		
Current Assets		
Cash	426,746	389,141
Short-term investment	100,000	100,000
Receivables	116,128	32,631
Prepaid expenses	33,569	34,514
• •	676,443	556,286
Capital Assets	327,566	275,433
	1,004,009	831,719
Liabilities and Net Assets		
Current	165,000	144 205
Accounts payable and accrued liabilities Deferred revenue	165,999	144,285
Obligations under capital leases	252,957 16,678	155,080 3,596
Obligations under capital leases	435,634	302,961
	455,054	302,901
Obligations under capital leases	93,128	14,260
conguitono un uni cupitur roucco	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	11,200
Deferred capital contributions	193,891	239,476
*	722,653	556,697
Net Assets - Unrestricted	281,356	275,022
	1,004,009	831,719

Statement of Operations and Changes in Net Assets

For the year ended August 31	2019	2018
-	\$	\$
Revenue		
Individual donations	657,802	595,407
Foundation donations	640,693	566,193
Government grants	353,705	108,147
Services	268,342	177,427
FoodReach	192,719	-
Community donations	170,128	163,573
Corporate donations	153,484	212,521
Special event donations	108,456	80,154
Interest & other income	115,904	91,131
	2,661,233	1,994,553
Expenditures		
Food distribution operation	1,281,589	1,004,733
Community programs	661,679	668,337
Fundraising	394,474	395,480
Administration	132,536	134,391
FoodReach	184,621	_
	2,654,899	2,202,941
	2,034,099	2,202,941
Excess (deficiency) of revenue over		
expenditures	6,334	(208,388)
Net Assets - Beginning of Year	275,022	483,410
Net Assets - End of Year	281,356	275,022
Tiet Hoods Elia of Tear	201,330	2,3,022

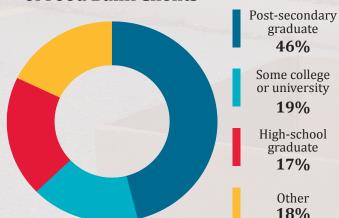
Statement of Cash Flows

For the year ended August 31	2019 \$	2018 \$	
Cash provided by (used in)			
Operating Activities			
Excess (deficiency) of revenues over expenditures	6,334	(208,388)	
Adjustments required to reconcile excess (deficiency)			
of revenue over expenditures with net cash provided			
by operating activities Amortization of capital assets	60,010	55,020	
Amortization of capital assets Amortization of deferred capital contributions		(48,936)	
Amortization of deferred capital contributions	(43,363)	(40,930)	
Changes in non-cash working capital balances			
Receivables	(83,497)	24,055	
Prepaid expenses	945	(12,716)	
Accounts payable and accrued liabilities	21,714	22,703	
Deferred revenue	97,877	20,061	
_	57,798	(148,201)	
Investing Activities			
Purchase of capital assets	(8,342)	-	
Disposal of short-term investment	-	259,947	
Purchase of short-term investment	-	(100,000)	
_	(8,342)	159,947	
Financing Activities			
Payments of obligations under capital leases	(11,851)	(3,994)	
	25.605	7.750	
Increase in cash during the year	37,605	7,752	
Cash - beginning of year	389,141	381,389	
Cash - end of year	426,746	389,141	
Non-cash transactions			
Disposal of capital assets under capital lease	_	(3,283)	
Purchase of capital assets under capital lease	103,801	18,738	
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YOUR IMPACT

WHO YOUR SUPPORT IS HELPING

Highest Education Level of Food Bank Clients





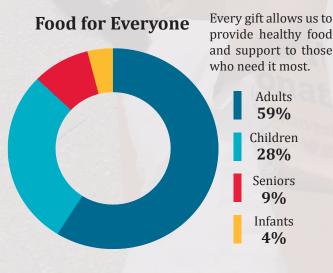
24,000 unique individuals9,196 new food bank clients

25%

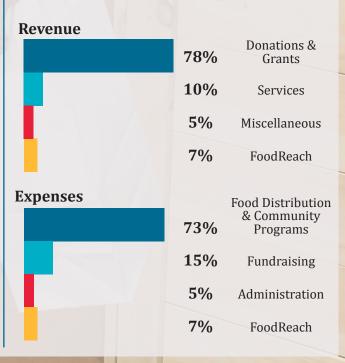
of our clients go hungry once a week

45% skip meals for an entire day due to lack of money

WHERE YOUR SUPPORT IS GOING



How Your Donations Helped



OUR PARTNERS

Thank you to all of our donors. This is a partial listing of donors who have given \$1,000 or more at the time of printing.

Foundations

Anonymous Carol Sharvn Tanenbaum

Family Foundation Catherine and Maxwell Meighen

Foundation

CHUM Charitable Foundation

Clark Family Foundation

Edwards Charitable Foundation

Enterprise Rent A Car Canada

Foundation

Felix Y. Manalo Foundation

George Lunan Foundation

Henry and Berenice Kaufmann

Foundation

Mackenzie Investments

Charitable Foundation

MAZON Canada

Metcalf Foundation

Nathan and Lilv Silver Family

Foundation

Ontario Teachers Insurance Plan

RBC Foundation

Salden Foundation

The Hylcan Foundation

The P. Austin Family Foundation

The Sam Sorbara Charitable

Foundation

The Schulich Foundation

The Sobey Foundation

Tippet Foundation

Corporations

Anonymous

Cadillac Fairview Corporation Ltd.

Carick Home Improvements Ltd.

CCL Industries Inc.

Lilly

Feed Ontario

Food Banks Canada

Green Shield Canada

Griffith Foods

Hain-Celestial Canada

IATSE - Local 873

Industrial Alliance Insurance

& Financial Services Inc.

Investors Group Financial

Services Inc.

J. S. Cheng & Partners Inc.

Loblaw Companies Ltd.

Purolator Inc.

Ram Iron and Metal Inc.

Sun Life Assurance Company of

Canada

Tasker Financial Services Inc.

TD Bank Financial Group

The Mulholland Ross Real

Estate Group

TMX/Shorcan

UNIFOR

Walmart Canada

Wynn Fitness

Individuals

Anonymous

Estate of Anne M. Carr

Estate of Irene Kathleen Purden

Estate of Garbis Edmond

Philipos Torikian

Estate of Diana M. Webb

The Isaac Trust

Iessica Armstrong

Colin Arnold

Tony Cancelliere

Dr. Simon Carette

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Karen Earl

Andrew Eaton

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Melinda Fox

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Liang and Cynthia Lai

M. Olivia Lee

Dean and Ann Levitt

Harriet Lewis

Lynne-Anne McFeetors

Arti and David Meyers

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Bhavesh Muni Kevin Munn

Ryan Noble

Caroline and Dennis Parolin

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Ed Richardson

Barbara Ritchie

Clara Robert

Lawrence Roseman

Joseph and Antoinette Sorbara

Allan R. Taylor

Louis Trani

Carol Anne Warrington

John and Josie Watson

Lynn Wheatley

Peter Zissis

Community

Anonymous

Agricola Finnish Lutheran Church

Cameron Public School

Chinese Evangelical Alliance

Church of Toronto

Consolidated Credit Counselling

Services of Canada Inc.

Crosslinx Transit Solutions -

Constructors

Havergal College

Kraft Heinz Company

Plus1

Oualcomm Canada Inc.

Sisters of the Good Shepherd The Landing Restaurant Group

Timothy Eaton Memorial Church

Toronto and Region Conservation

Authority

UNIFOR - Local 112

Walmart Canada Corp

West Preparatory Junior Public School

North York Harvest is a proud member of Food Banks Canada and Feed Ontario. Their leadership is what allows us to meet our community's food needs.





MEMBER AGENCIES

All Nations International Development Agency

Apostles Continuation Church of Canada

Canadian Red Cross

Centre for Spanish Speaking Peoples

Community Share Food Bank, Inc.

Delta Family Resource Centre

Elspeth Heyworth Centre for Women

Ernestine's Women's Shelter

Eva's Initiatives

Falstaff Food Bank

Horizons for Youth

Jane Finch Community Ministry

Jane Finch Community & Family Centre

Lansing United Church

Mount Zion Filipino Seventh-day Adventist Church

North York Community House

Rexdale Women's Centre

Seneca Student Federation Incorporated

Sick Kids Centre for Community Mental Health

Society for the Living Food Bank

St. Alban's Boys and Girls Club

St. Stephen's Anglican Church

St. Thomas Aguinas Food Bank

Syme-Woolner Neighbourhood and Family Centre

The Triumphant Church of God

Thistletown Food Bank

Trethewey Tenant Group

Unison Health and Community Services

Weston Area Emergency Support

Weston King Neighbourhood Centre

Westway United Church

York Federation of Students

York Memorial Presbyterian Church

York University-Glendon Women and Trans Centre

Yorktown Child and Family Centre

Youth Without Shelter

North York Harvest Community Food Spaces

Bathurst-Finch Community Food Space Lawrence Heights Community Food Space Oriole Community Food Space





North York Harvest Food Bank

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Printing partially sponsored by Laser Reproduction